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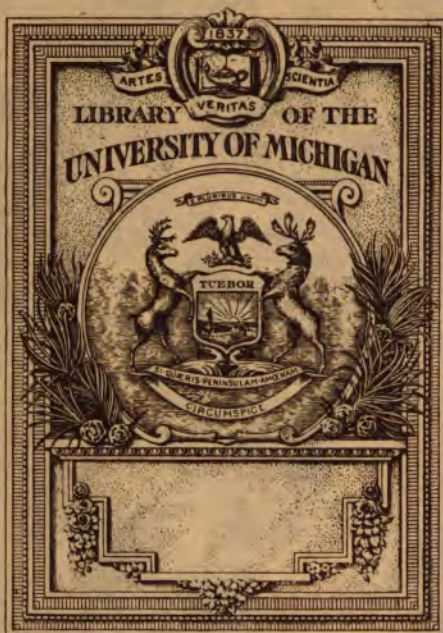
HAND BOOK

OF THE

NATIONAL MUNICIPAL LEAGUE



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Hand Book

National Municipal League

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NATIONAL MUNICIPAL LEAGUE
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NATIONAL MUNICIPAL LEAGUE

OFFICERS

President, William Dudley Foulke, Richmond, Ind., 1910.

Secretary, Clinton Rogers Woodruff, Philadelphia, 1894.

Vice-Presidents, Miss Jane Addams, Chicago, 1911; John Stewart Bryan, Richmond, Va., 1911; Camillus G. Kidder, Orange, N. J., 1910; George McAneny, New York, 1909; J. Horace McFarland, Harrisburg, 1903; Charles Richardson, Philadelphia, 1894; Chester H. Rowell, Fresno, Cal., 1912; Dudley Tibbits, Troy, N. Y., 1894; A. Lawrence Lowell, Harvard University, 1909.

Treasurer, George Burnham Jr., Philadelphia, 1895.

Chairman Executive Committee, M. N. Baker, Montclair, N. J., 1908.

COUNCIL OF THE LEAGUE

Charles W. Andrews, Syracuse, N. Y., 1910; M. N. Baker, Montclair, N. J., 1908; Mrs. Philip Bancroft, San Francisco, 1913; William P. Bancroft, Wilmington, Del., 1900; Charles J. Bonaparte, Baltimore, 1894; Edward L. Burchard, Chicago, 1911; John A. Butler, Milwaukee, 1897; William M. Chadbourne, New York City, 1911; Harvey Stuart Chase, Boston, 1906; Richard S. Childs, New York City, 1909; Julius Henry Cohen, New York City, 1912; Dwight F. Davis, St. Louis, Mo., 1907; Mrs. Chas. Farwell Edson, Los Angeles, 1912; Rev. W. G. Eliot, Jr., Portland, Oregon, 1912; Walter L. Fisher, Chicago, Ill., 1907; James A. Haight, Seattle, Wash., 1913; Clarence L. Harper, Philadelphia, 1906; Albert Bushnell Hart, Harvard Univ., 1903; Raymond V. Ingersoll, New York City, 1909; Edmund J. James, University of Illinois, 1896; W. D. Lighthall, Montreal, Can., 1911; Meyer Lissner, Los Angeles, 1904; Knowlton Mixer, Buffalo, N. Y., 1910; Frederic Cook Morehouse, Milwaukee, 1911; Oliver McClintock, Pittsburgh, 1899; John Lord O'Brian, Buffalo, 1913; Robert Treat Paine, Boston, 1906; Elliott Hunt Pendleton, Cincinnati, 1903; James W. S. Peters, Kansas City, Mo., 1912; Lawson Purdy, New York City, 1913; Frederick L. Siddons, Washington, D. C. 1913; F. S. Spence, Toronto, 1913; Howard Strong, Minneapolis, 1913; George B. Ward, Birmingham, Ala., 1913; A. Leo Weil, Pittsburgh, 1910; Thomas Raeburn White, Philadelphia, 1907.

OFFICES OF THE SECRETARY

North American Building, Broad Street below Chestnut Street, Philadelphia.

COMMITTEES

THE COUNCIL AND EXECUTIVE COMMITTEE. Originally the work of the National Municipal League was supervised by the Executive Committee, which at the beginning was composed of seven members. It was charged with the general conduct of the affairs of the organization. More and more as it of necessity grew in size to meet the demand for wider representation it became a legislative body transferring to a Business Committee the supervision of the administrative work of the League. Under the new by-laws the old Executive Committee is now known as the Council and the Business Committee denominated the Executive Committee.

The Council, kept in active touch with the League through a series of communications sent out from the secretary's office, usually holds two meetings a year—one in connection with the annual meeting; another shortly after the close of the League's fiscal year, March 1. The president is *ex-officio* chairman of the Council.

The Executive Committee is now composed of: M. N. Baker, Editor *The Engineering News*, Chairman; Clarence L. Harper, former vice-president Merchants Union Trust Company, of Philadelphia; Richard S. Childs, New York, Secretary of the National Short Ballot Organization; Camillus G. Kidder, Orange, N. J., and the president, secretary, and treasurer, *ex-officio*.

The former chairmen were: Hon. Charles J. Bonaparte, Baltimore, 1894-1903; Horace E. Deming, New York, 1903-1910; Albert Bushnell Hart, Cambridge, 1910-1911.

THE ADVISORY COMMITTEE, as its name indicates, is designed to advise the Council and the Executive Committee and its officers concerning various matters of policy. Such questions as the time and place of the next meeting, the subjects to be included in the program and various other matters of policy are referred to the members of the Committee for an expression of opinion. In this way a very large number of valuable suggestions are elicited for consideration, and the expression of opinion forms the basis of action on the part of the Council and the Executive Committee.

The chairmen of the Advisory Committee have been Charles S. DeForest, New Haven, 1905-1907; Eliot Watrous, New Haven, 1907-1910; the Hon. Charles J. Bonaparte, 1910-

CIVIC SECRETARIES COMMITTEE (established in 1909) is composed of the men who are actively engaged in executive civic work. Its meetings are most inspiring and instructive. The purpose of the Committee is to form a clearing-house between the various secretaries and executives with a view to placing technical and detailed information at the disposal of all the members. It is doing an effective piece of work. There are 48 members enrolled. Addison L. Winship, Secretary of the Boston City Club is Chairman; Winston Paul, 537 Summit Avenue, Jersey City, N. J., Secretary of the

Hudson County Federation is Secretary, and Miss H. Marie Dermitt, Secretary of Allegheny County Civic League is Treasurer.

COMMITTEE ON PUBLICATIONS. This is a standing Committee of the League, having supervision, in conjunction with the Executive Committee, of the publication of the *National Municipal Review* and the National Municipal League Series, published by the firm of D. Appleton & Co., New York.

William B. Howland, Chairman, *The Independent*, New York.

Richard S. Childs, 381 Fourth Avenue, New York.

John Ihlder, 105 East 22d Street, New York.

Prof. L. S. Rowe, University of Pennsylvania, Philadelphia.

Clinton Rogers Woodruff, North American Building, Philadelphia.

CIVIC EDUCATION COMMITTEE. Since 1900 the League has been giving consecutive attention to the various phases of the problem of civic education. The first committee on the subject created in that year was headed by the late President Thomas M. Drown, then president of Lehigh University. It considered the question of civic education in colleges and universities. This Committee made two reports—one at Rochester (1902), the other at Boston (1903). It was followed by a Committee on the "Co-ordination of instruction in municipal government in Colleges and Universities" (1903), of which Prof. L. S. Rowe, of the University of Pennsylvania was the first chairman. He in turn was succeeded by Prof. William Bennett Munro, of Harvard University. This Committee was designed to serve as a clearing-house for the instructors and professors in municipal government in those higher educational institutions giving courses in this subject.

To supplement the work of the Drown Committee another committee to consider the question of civic education in secondary and high schools was authorized (in 1903), with Dr. William H. Maxwell, Superintendent of the New York Schools as Chairman. This Committee presented two reports—one at Chicago (1904), the other at New York (1905), and was followed by a committee of which Prof. James J. Sheppard, Principal of the High School of Commerce, New York, was Chairman, which proceeded to carry out the recommendations of the Maxwell committee.

The present Committee on Civic Education is seeking to give a practical application to the conclusions reached by the League's several committees. To that end it has arranged to have Arthur W. Dunn, who was for two years the chairman, devote his entire time during the coming year to its work. Careful plans have been worked out in conference with the Executive Committee to the end that a reasonable policy of civic education may be incorporated in the school curriculums of the country.*

The Committee as now constituted (1914) consists of:—

Maurice Fels, Chairman, 4305 Spruce Street, Philadelphia.

Arthur W. Dunn, Secretary, 38 West 32d Street, New York.

Dr. J. Lynn Barnard, School of Pedagogy, Philadelphia.

Prof. Charles A. Beard, Columbia University, New York.

*Leaflets giving details of the Committee's plan may be had on application to Arthur W. Dunn, the Secretary of the Committee at 38 West 32d Street, New York.

John Cotton Dana, Public Library, Newark, N. J.
 Miss Mabel Hill, Dana Hall School, Wellesley, Mass.
 C. N. Kendall, Commissioner of Education, Trenton, N. J.
 Dr. James J. Sheppard, High School of Commerce, 165 West 65th Street, New York.

COMMITTEE ON SCHOOL EXTENSION. At Cincinnati one of the most popular subjects considered was that of the wider utilization of the school plants of the country. As a result the inspiring address of Edward J. Ward, then at Rochester, aroused such general interest, that a committee with Mr. Ward as Chairman was appointed. It proceeded at once to a careful consideration of the whole subject with the result that at the Buffalo meeting Mr. Ward, who in the meantime had gone to the University of Wisconsin, presented a report consisting of papers by the members of the committee. Subsequently these papers with a number of original chapters written by Mr. Ward were gathered in a volume in the National Municipal League Series, under the title "The Social Center."

COMMITTEE ON MUNICIPAL PROGRAM. Appreciating the fact that there had been a very marked development in the field of charter-making since the promulgation of the League's Municipal Program in 1900, the Council authorized the appointment of a committee to examine that document and report what, if any, changes had been made necessary by the developments of the past fourteen years. It was the original intention that the committee should be composed equally of members of the former committee and of new members, but that was not feasible, as Hon. G. W. Guthrie has been sent by the Government as Ambassador to Japan, Prof. Frank J. Goodnow has been retained by the Chinese government to draft its new constitution, Prof. L. S. Rowe is a member of the Panama Canal Commission, and Messrs. Horace E. Deming and Charles Richardson were unable to serve on account of ill health. So at the meeting of the Council in Toronto on November 12th, the following committee on municipal program was authorized:—

William Dudley Foulke, Chairman, Richmond, Ind.
 M. N. Baker, Montclair, N. J.
 Richard S. Childs, New York City.
 Mayo Fesler, Cleveland, Ohio.
 Prof. John A. Fairlie, University of Illinois.
 Dr. Herman G. James, University of Texas.
 Pres. A. Lawrence Lowell, Harvard University.
 Prof. William B. Munro, Harvard University.
 Robert Treat Paine, Boston, Mass.
 Dr. Delos F. Wilcox, New York City.
 Clinton Rogers Woodruff, Philadelphia, Pa.

SPECIAL COMMITTEE ON THE OPERATION OF COMMISSION GOVERNMENT has made two important reports, one at Richmond on the commission government plan; the other at Toronto on "The Coming of the City Manager Plan."

Richard S. Childs, Chairman, 381 Fourth Avenue, New York.
 Prof. Charles A. Beard, Columbia University, New York.
 Dr. Ernest S. Bradford, Bureau of Corporations, Washington, D. C.
 Prof. William Bennett Munro, Harvard University, Cambridge.
 Clinton Rogers Woodruff, North American Building, Philadelphia.

COMMITTEE ON ELECTORAL REFORM. Since its organization in 1894, the League has given attention to the various phases of the problem of our electoral machinery. A Committee on Nomination Reform gave careful attention to the problem of nominating candidates and presented a preliminary report at Detroit, a further report at Chicago and a final report at the New York meeting in 1905. A new committee was authorized to complete the League's consideration of this subject and to consider among other questions that of registration, the form of the ballot, the casting, counting and return of the vote, and to consider in careful detail the questions of the initiative, referendum and recall as parts of the electoral machinery of the city.

At the Toronto meeting of the Council this work was assigned to the new Committee on Municipal Program which has a sub-committee on these subjects, and the special committee was discontinued for the present.

COMMITTEE ON MUNICIPAL FRANCHISES. From the earliest sessions of the National Municipal League to the latest, franchises have occupied a large share of its attention. At the Buffalo meeting a special committee was appointed to consider in detail the whole subject of franchises and their relation to municipal government. This committee made a report as a result of which, a new committee on franchises was appointed, with Robert Treat Paine, of Boston, as Chairman. It drafted a model street railway ordinance which was presented for discussion at the Richmond (1911) meeting of the committee, and has made two further definitive reports at Los Angeles and Toronto. Its present membership is made up as follows:—

Dr. Delos F. Wilcox, Chairman, Tribune Building, New York.
 Dr. Edward W. Bemis, City Hall, Chicago.
 Robert Treat Paine, 16 State Street, Boston.
 J. W. S. Peters, Scarritt Building, Kansas City, Mo.
 Abraham E. Pinanski, 101 Milk Street, Boston.
 Charles Richardson, North American Building, Philadelphia.

COMMITTEE ON MUNICIPAL BUDGETS AND ACCOUNTING. Intelligent and comparable accounting and budget-making are essential to honest and efficient municipal government. As early as 1900 the National Municipal League had a Committee on Uniform Municipal Accounting and Reporting, which drafted a series of schedules for reports which were adopted, with some few modifications, by the Census Bureau and made the basis of its annual volume of statistics of cities. As a result of the work of this committee and of the co-operation of the Census Bureau, upwards of one hundred cities have arranged their reports on the new basis. The chairman of the League's Committee on Uniform Municipal Accounting and Reporting was Dr. Edward M. Hartwell, City Statistician of Boston.

To extend and supplement the work of the original committee, a further

Committee on City Finances and Budgets was appointed. After a year's deliberation this committee reached the conclusion that there should be two committees, one to consider the question of the sources of municipal revenue, the other to deal with the subject of budgets. This recommendation was duly approved. The following is the Committee on Budgets as at present constituted:—

George Burnham, Jr., President, City Club of Philadelphia.
 Harvey S. Chase, Expert Accountant, Riggs Building, Washington.
 Dr. Frederick A. Cleveland, New York Bureau of Municipal Research.
 Dr. John A. Fairlie, University of Illinois, Urbana, Ill.
 Charles F. Gettemy, Chief Bureau of Statistics, Boston.
 William B. Hadley, Chief Accountant, Controller's Office, Philadelphia.
 J. L. Jacobs, Bureau of Efficiency, Chicago.
 Dr. L. G. Powers, Bureau of the Census, Washington.
 Prof. W. F. Willoughby, Princeton University, Princeton, N. J.

COMMITTEE ON SOURCES OF REVENUE is in part the outcome of the division of labors of the old Committee on City Finances and Budgets and of the Committee on Taxation of Benefits caused by the growth of cities and excess condemnation. This latter committee, although eventually devoting its exclusive attention to excess condemnation,* gave some consideration to the whole subject of municipal taxation, which subject is receiving the detailed attention of the new committee, which is composed as follows:

Edward L. Heydecker, Chairman, Assistant Tax Commissioner, New York.
 Reginald Mott Hull, Cambridge, Mass.
 Raymond V. Ingersoll, New York.
 Lawson Purdy, President, Board of Taxes and Assessments, New York.
 Dr. C. Linn Seiler, Philadelphia.
 George C. Sikes, Secretary, Bureau of Public Efficiency, Chicago.
 Herbert S. Swan, Investigator for the Heights of Building Commission, New York.

The report of the committee will shortly be published by the League either as a volume in the National Municipal League Series or in the NATIONAL MUNICIPAL REVIEW.

COMMITTEE ON MUNICIPAL COURTS was first appointed in 1911. It is drafting a model act for the use of legislators and publicists. At Toronto the paper of Herbert Harley, the secretary of the committee, on "A Model Municipal Court," was in effect a preliminary report.

Harry Olson, Chairman, Chief Justice Municipal Court, Chicago.
 Wilfred Bolster, Justice of the Municipal Court, Boston.
 Herbert Harley, Secretary, American Judicature Society, Manistee, Mich.
 Hastings H. Hart, Children's Bureau, Russell Sage Foundation, 105 E. 22d Street, New York.

*This committee reported at the Los Angeles meeting. See *National Municipal Review*, Volume II, supplement to January issue.

Prof. Roscoe Pound, Harvard University, Cambridge, Mass.

A. Leo Weil, Chairman, Civic League, Frick Building, Pittsburgh, Pa.

Thomas Raeburn White, Counsel, Committee of 70, Philadelphia.

William L. Ransom, Justice City Court, 154 Nassau Street, New York City.

COMMITTEE ON MUNICIPAL REFERENCE LIBRARIES AND ARCHIVES was first appointed in 1909. It has presented important reports at the Cincinnati, Buffalo and Toronto meetings. It serves two purposes: It is arousing public sentiment in favor of municipal reference libraries and the preservation of municipal archives; and it is helping, by advice and suggestion, those cities that are at work in this direction.

The present committee is composed as follows:

Dr. Horace E. Flack, Chairman, Municipal Reference Librarian, City Hall, Baltimore.

Dr. Henry J. Harris, Chief, Bureau of Documents, Library of Congress, Washington.

Hon. Thomas Lynch Montgomery, State Librarian, Harrisburg, Pa.

Charles Homer Talbot, Municipal Reference Library, University of Kansas, Lawrence, Kan.

Dr. Robert H. Whitten, Public Utility Commission, Tribune Building, New York

COMMITTEE ON THE LIQUOR PROBLEM has presented reports at the Richmond and Toronto meetings and has collaborated with the American Section of the International Committee for the Scientific Study of Alcohol of which section the Hon. Wm. H. Taft, is Chairman.

Camillus G. Kidder, Chairman, Orange, N. J.

Prof. F. Spencer Baldwin, Boston University, Boston.

Maynard N. Clement, Albany, N. Y.

Albert H. Hall, 723 New York Life Building, Minneapolis, Minn.

Prof. Augustus Raymond Hatton, Western Reserve University, Cleveland, O.

John Koren, 25 Pemberton Square, Boston, Mass.

Pres. S. C. Mitchell, Columbia, S. C.

The Very Rev. Walter T. Sumner, The Cathedral, Chicago.

COMMITTEE ON MUNICIPAL HEALTH AND SANITATION has considered various phases of the municipal health problem of cities largely from the administrative point of view. It is composed of the following members:—

M. N. Baker, Chairman, *Engineering News*, 505 Pearl Street, New York.

Graham Romeyn Taylor, *The Survey*, 105 East 22d Street, New York.

Prof. Selakar M. Gunn, Massachusetts Institute of Technology, Boston.

John Ihlder, National Housing Association, 105 East 22d Street, New York.

Prof. E. O. Jordan, University of Chicago, Chicago.

Dr. E. C. Levy, Health Officer, Richmond, Va.

Prof. Charles E.-A. Winslow, University of the City of New York, New York.

A COMMITTEE ON POLITICAL METHODS was authorized at the Toronto meeting of the Council. It has for its object the preparation of a general plan that can be recommended to the citizens of any municipality who desire to enter actively upon a political campaign with a separate organization distinct from the regular parties. From time to time those interested in reform movements or movements for the betterment of their respective communities have undertaken to conduct such campaigns and have found it necessary to form a political organization for the purpose, in which could be enrolled those in sympathy with the particular movement then under consideration. The continuance of such organizations without coming under the control of the regular party organizations is the problem. There are but few organizations that have withstood the test, and it was deemed advisable by the League to refer to a committee the question of devising a plan of organization which would so far as possible avoid the pitfalls into which similar organizations heretofore have fallen.

A. Leo Weil, Chairman, Frick Building, Pittsburgh, Pa.

Robert S. Binkerd, Secretary, City Club, New York.

Richard S. Childs, 381 Fourth Avenue, New York.

Stoughton Cooley, The Public, Chicago, Ill.

J. Lionberger Davis, St. Louis, Mo.

Cyrus D. Foss, Jr., Mayor's Office, Philadelphia.

Dr. Frederic C. Howe, 50 Madison Avenue, New York.

Prof. Charles E. Merriam, University of Chicago.

George R. Nutter, 161 Devonshire St., Boston, Mass.

Elliott Hunt Pendleton, 519 Main St., Cincinnati.

A. L. Winship, City Club, Boston, Mass.

A COMMITTEE ON EXPERTS was authorized at the Toronto meeting to take up and carry forward the work of the Joint Committee (with the National Civil Service Reform League) on the Selection and Retention of Higher Municipal Officers, but it will not be appointed until the Committee on Municipal Program has completed its work.

A COMMITTEE ON THE COST OF LIVING was also authorized at Toronto.

Dr. Clyde L. King, Chairman, University of Pennsylvania.

Charles J. Brand, U. S. Department of Agriculture.

Hon. Cyrus C. Miller, 177th St. and 3rd Avenue, New York.

H. B. Fullerton, Medford, Long Island, N. Y.

C. W. Thompson, U. S. Department of Agriculture.

LIST OF ANNUAL CONFERENCES

- Philadelphia, January 25, 26, 1894. Host: Municipal League of Philadelphia.
- Minneapolis, December, 8, 9, 10, 1894. Host: Minneapolis Board of Trade.
- Cleveland, May, 29, 30, 31, 1895. Host: Cleveland Chamber of Commerce.
- Baltimore, May, 6, 7, 8, 1896. Host: Baltimore Reform League.
- Louisville, May, 5, 6, 7, 1897. Hosts: Louisville Board of Trade and Good Government Club.
- Indianapolis, November 30, December, 1, 2, 1898. Host: Commercial Club of Indianapolis.
- Columbus, November, 16, 17, 18, 1899. Host: Columbus Board of Trade.
- Milwaukee, September 19, 20, 21, 1900. Host: Municipal League of Milwaukee.
- Rochester, May 8, 9, 10, 1901. Hosts: Good Government Club and Rochester Chamber of Commerce.
- Boston, May 8, 9, 10, 1902. Hosts: Twentieth Century Club and Harvard University.
- Detroit, April 22, 23, 24, 1903. Hosts: Detroit Municipal League and University of Michigan.
- Chicago, April 27, 28, 29, 1904. Host: City Club of Chicago.
- New York, April 25, 26, 27, 28, 1905. Hosts: City Club of New York, Woman's Municipal League and League for Political Education.
- Atlantic City, April 24, 25, 26, 27, 1906. Host: Board of Trade.
- Providence, November 19, 20, 21, 22, 1907. Hosts: Brown University, Board of Trade and Associated Organizations.
- Pittsburgh, November, 16, 17, 18, 19, 1908. Hosts: Chamber of Commerce, Civic Club and Associated Organizations.
- Cincinnati, November 15, 16, 17, 18, 1909. Hosts: University of Cincinnati, City Club and Associated Organizations.
- Buffalo, November 14, 15, 16, 17, 1910. Hosts: Chamber of Commerce and Municipal League.
- Richmond, November 13, 14, 15, 16, 1911. Hosts: Mayor of Richmond, Governor of Virginia, Chamber of Commerce, Civic Improvement League of Richmond, Co-operative Education Association of Virginia.
- Los Angeles, July 8, 9, 10, 11, 12, 1912. Hosts: Mayor of Los Angeles, Los Angeles Chamber of Commerce, Municipal League of Los Angeles.
- Toronto, November 12, 13, 14, 15, 1913. Hosts: Mayor of Toronto, City Council of Toronto, Board of Trade, Board of Harbor Commissioners.

PUBLICATIONS OF THE LEAGUE

For seventeen years the League published the *Proceedings* of its annual meetings in a bound volume.

Beginning with January 1, 1912, these annual volumes were discontinued and the League began the publication of the NATIONAL MUNICIPAL REVIEW which has been issued quarterly since then. This magazine contains in addition to the papers read at the annual meetings sundry other articles on municipal topics and departments in which the leading events in the municipal field are reviewed.

The Departments maintained are Notes and Events, Reports and Documents and Bibliography.

EDITORIAL MANAGEMENT

The NATIONAL MUNICIPAL REVIEW is published under the following editorial management:

Clinton Rogers Woodruff, Philadelphia, EDITOR.

John A. Fairlie, University of Illinois, Urbana, Ill., Associate Editor.

Adelaide R. Hasse, New York Public Library, New York City, Associate Editor.

John A. Lapp, State Library, Indianapolis, Ind., Associate Editor.

Howard L. McBain, Columbia University, New York City, Associate Editor.

ADVISORY EDITORIAL BOARD

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M. N. Baker, Montclair, N. J.

Prof. Charles A. Beard, Columbia University, New York City.

Richard S. Childs, New York City.

Horace E. Deming, New York City.

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 E. A. Walcott, San Francisco, Cal.
 S. Morley Wickett, Toronto, Canada.
 Dr. Delos F. Wilcox, New York City.
 Charles D. Willard, Los Angeles, Cal.

The NATIONAL MUNICIPAL LEAGUE SERIES is issued through D. Appleton & Co. Thus far four volumes have been published, to wit:

City Government by Commission. *Clinton Rogers Woodruff.*
 The Initiative, Referendum and Recall. *William Bennett Munro.*
 The Regulation of Municipal Utilities. *Clyde Lyndon King.*
 The Social Center. *Edward J. Ward.*

Other volumes are in process of preparation and will shortly be issued. They are to deal with "Expert City Administration," "City Planning," "The Social Evil," "Immigration and the City Problem," "Excess Condemnation."

Sundry miscellaneous leaflets have been issued from time to time dealing with various phases of the municipal problem. Those which are now in stock and can still be supplied are "William H. Baldwin: A Life of Civic Endeavor," by Oswald Garrison Villard; "The Value of a Vote," by The Very Rev. George Hodges, D.D.; "What Constitutes Good Citizenship," by Charles E. Adams; "Training for Citizenship," "Plan for the Promotion of Civic Education," by Arthur W. Dunn; "The Work of the National Municipal League," by Horace E. Deming; "National Municipal Review," a New Magazine of Civics

NATIONAL MUNICIPAL LEAGUE PRIZES

The *William H. Baldwin Prize* was established in 1905 by Mrs. George Burnham, Jr., in honor of the memory of the civic work of William H. Baldwin, Jr. The following have been the subjects of the competition:

1906

Franchise Grants to Gas and Electric Light Companies.

Winner—Arno Woods, University of Illinois, Urbana, Ill.

1907

The Relation of the Municipality to the Water Supply.

Winner—Thomas A. Thacher, Yale University, New Haven.

Honorable Mention—A. E. Pinanski, Harvard University.

1908

The Relation of the Municipality to the Transportation Service.

Winner—Abraham Edward Pinanski, Harvard University.

1909

A Study of the Practical Operations of Government in Some Large American City.

Winner—Henry Warren Cleary, Harvard University.

Honorable mention—Francis S. Wyner, Junior Class, Harvard University.

1910

City Government by Commission.

Winner—Oswald Ryan, Harvard University.

Honorable mention—Roger F. Hooper, Harvard University.

Honorable mention—E. Clyde Robbins, State University of Iowa.

1911

The Administration of the Police Department in some city in the U. S. with a Population of over 200,000.

Winner—George Herbert McCaffrey, Harvard University.

Honorable mention—L. Raymond Rose, Harvard University.

1912

The Appointment of Higher Municipal Officers by the Merit System.

Winner—Arthur Dexter Brigham, Harvard University.

1913

The Best Sources of City Revenue (two parallel prizes offered).

Winner—1st prize—Miss Sybel Edelweiss Loughhead, Radcliffe College.

Winner—2d prize—Edward A. Lawlor, Harvard University.

The *High School Prize* was offered in 1910 by Mrs. Charles Richardson on the subject *The Municipal Problem in America*.

Winner—1st prize Lois Cleveland Gould, Sioux City, Iowa, High School.

Winner—2d prize Gilbert Vivian Selden, Central High School, Philadelphia.

1911. The prize was offered by Mrs. Amos Tapley, Miss Ida Mason, Mrs. J. Malcolm Forbes, Mrs. Charles L. Taylor.

The Immigrant in My City.

Winner—1st prize—Philip Wager Lowry, Erie, (Pa.) High School.

Winner—2d prize—Miss Flora Harrington, Kansas City, (Kansas), High School.

1912. By the same ladies as 1911.

Street Cleaning in My City.

Winner—1st Prize—Miss Louise M. Lambert, Western High School, Baltimore, Md.

Winner—2d prize—Miss Dorothy Aukerman, Altoona, (Pa.) High School.

1913

The Milk Supply in My City.

Winner—1st prize—David Barton, Walnut Hills High School, Cincinnati, Ohio.

Winner—2d prize—J. G. Mitchell MacCartney, Altoona, (Pa.) High School.

The *Cincinnati Prize* was established in 1911 and the first prize was awarded in 1912 for the best essay on

Municipal Civil Service Reform.

Winner—Maurice B. Hexter, University of Cincinnati.

1913

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 McCormick, Cyrus H.
 McCormick, Mrs. Harold F.
 McDowell, Miss Mary E.
 McKinlock, George A.
 Merriam, Charles E., Ph.D.
 Miller, John S.
 Morris, Henry C., A.M.
 Munger, Orett L.
 Municipal Reference Library
 Neu, Clarence L., A.B.
 Newberry Library, The
 Norton, William J.
 O'Callaghan, Rev. Peter J., C.S.P.
 Palmer, Potter, Jr.
 Parker, Francis W.
 Plan Commission
 Powell, Fred. Wilbur, A.M.
 Public Library
 Reckitt, Ernest
 Rolf, A. A., LL.B.

Rosenwald, Julius
 Rosenthal, Lessing
 Schaffer, J. C.
 School of Civics and Philanthropy
 Skaggs, William H.
 Socialist Party, Information Dept.
 Staub, Walter A., C.P.A.
 Stern, Julius
 Taylor, Dr. Graham
 Weber, Harry P.
 White, Peter, C.P.A.
 Wilson, J. E.
 Wilson, J. T.
 Wood, Francis A., Ph.D., L.H.D.
 Wray, J. G.

DANVILLE

Dodge, A. G. Phelps
 Hegeler, Herman
 Hegeler, Julius W.
 King, M. E.
 Rearick, G. F.
 Tilton, Hon. George R., LL.B.
 Van Valkenburgh, W. H.
 Voorhees, Philip B.
 Webster, A. L.
 Winter, Col. Edwin
 Wright, George M.

EDGEWATER

McCrea, Mrs. A. E.

EUREKA

Hart, Stephen, B.A.

EVANSTON

Northwestern University, Library
 Public Library

GALESBURG

Free Public Library
 Knox College

JOLIET

Ferriss, James H.

NORMAL

State Normal University Library

PEORIA

Public Library
Willcox, E. S.

QUINCY

Boulevard & Park Association
Richardson, W. A.

ROCKFORD

Public Library
Rockford Club, Illinois

SPRINGFIELD

Hay, Logan
State Library
Wilson, Bluford

URBANA

Fairlie, Prof. John A.
James, Edmund J., Ph.D., LL.D.
University of Illinois, Library

WATSEKA

Goodyear, A. F.

INDIANA**ANDERSON**

Ryan, Oswald, A.B.

BLOOMINGTON

Bates, Frank G.
Indiana University Library
Rawles, William A., A.B., A.M., Ph.D.

FORT WAYNE

Barrett, James M.
Porter, Miles F., M.D.
Public Library
Taylor, R. S.
Thieme, Theodore F.

FRANKLIN

Hanley, E. A., A.B., A.M., D.D.

GARY

Public Library

GREENSBURG

Public Library

INDIANAPOLIS

Board of Trade
Dehority, W. A.
Fairbanks, Hon. Charles W.
Hibben, Hon. Paxton
Mason, Augustus Lynch, A.M.
Perkins, Merritt H.
Lapp, John A.
Schmuck, Adolph
Spencer, Dr. M. J.

State Library
Stewart, W. K.
Thorsch, Hugo

KEWANNA

Public Library

NOTRE DAME

Lemonnier Library

LA FAYETTE

Ross, D. E.

RICHMOND

Bartel, Adam H.
Commercial Club
Dennis, Prof. W. D.
Foulke, Hon. William Dudley
Jones, Sharon E.
Johnston, Mrs. Melville F.
Morrison-Reeves Library
Nicholson, Timothy
Palladium Printing Co.

SOUTH BEND

Public Library

TERRE HAUTE

Fairbanks, Emeline, Memorial Library
State Normal School Library

VALPARAISO

Brown, Henry B.

IOWA**AMES**

State College Library

CEDAR FALLS

State Teachers College Library

DAVENPORT

French, Nathaniel

Putnam, Edward K., A.B., A.M.

DES MOINES

Auditor of State

Brigham, Johnson, State Librarian

Drake University

Library Commission

Public Library

DUBUQUE

Denison, John D., Jr., Sc.D., LL.B.

IOWA CITY

State University Library

State Historical Society of

MASON CITY

Public Library

MOUNT VERNON

Cornell College Library

SIOUX CITY

Hanchette, Dr. J. L.

KANSAS**EMPORIA**

State Normal School Library

GREAT BEND

Dawson, Hon. O. W.

KANSAS CITY

Mercantile Club

Merriam, Willard

LAWRENCE

Extension Division, University of

Kansas

PITTSBURG

Kansas State Manual Training Normal School

TOPEKA

Capper, Arthur

King, James L.

WICHITA

Hyde, A. A.

Sargent, Thornton S.

KENTUCKY**COVINGTON**

Durrett, Martin M.

GEORGETOWN

Cantrill, Mrs. James Edward

LEXINGTON

Allen, Robert McD.

Chalkley, Hon. Lyman, LL.B.

Civic League

LOUISVILLE

Anderson, L. L.

Bernheim, Isaac W.

Booth, Percy N., A.B., LL.B.

Callahan, P. H.

Flexner, Bernard

Free Public Library

Hartwell, F. N.

McKellar, Robert L.

Robinson, William A.

LOUISIANA**BATON ROUGE**

Prescott, Arthur Taylor
State University

NEW ORLEANS

Baldwin, J. P.
Beer, William, Lib'n Howard Memorial Library
Bruna, Dr. H. Dickson
City of New Orleans

Farrar, Edgar H.
Lyons, I. L.
Marr, Hon. Robert H.
Nicoll, D. P.
Parker, John M.
Progressive Union
Public Library
Thomson, James M.
Tulane University Library
Wermuth, Charles E.

MAINE**AUGUSTA**

State Library

BANGOR

Ayer, Fred. Rollins
Bartlett, Charles H.
Public Library

BETHEL

Upson, W. J.

BRUNSWICK

Bowdoin College Library

GARDINER

Gardiner, Robert H., A.B.

ORONO

University of Maine Library

PORTLAND

Baxter, Rev. J. P.
Board of Trade
Eastman, F. E.
Flagg, Charles F.
Payson, Charles H.
Rines, J. Henry
Verrill, H. M.
Webb, Horace F.
Woodman, Edward

SKOWHEGAN

Coburn, Miss Louise H.

MARYLAND**BALTIMORE**

Baetjer, Edwin J.
Baldwin, Summerfield
Bonaparte, Charles Joseph, LL.D.
Brune, Hon William H., A.B., LL.B.
City Club
Crain, Robert
Eck, August
Ellsler, George Rutledge, A.B.
Flack, Horace E., A.B., A.M., LL.B., Ph.D.
Garrett, Robert, B.S.
Gibbons, James, -Cardinal
Hershey, O. F., A.B., LL.B.

Hinkley, John, A.B., LL.B.
Howard, Charles Morris, B.S.
Hutzler, David
Independent Citizens' Union of Maryland
Jenkins, Michael
Johns Hopkins University Library
Lawford, Jasper M.
Leser, Hon. Oscar, A.B., LL.B.
Levering, Eugene
Levering, Joshua
Maltbie, W. H., A.M., Ph.D., LL.D.
Marburg, Theodore
McGaw, George K.

Merchants' & Manufacturers' Assn.
 Municipal League
 Reform League
 Rogers, Grafton Lloyd
 Salter, George A.
 Scull, Charles O.
 Steiner, Bernard C., A.M., LL.B.,
 Ph.D.
 Teichmann, Max, C.P.A.
 Thom, DeCourcy, W.
 Want, Samuel

Wehr, Albert H.
 White, J. LeRoy
 Women's Civic League

CHESTERTOWN

Washington College
 Eccleston
 Shoemaker, S. M.

TOWSON

Passano, Edward B.

MASSACHUSETTS

AMHERST

Amherst College Library

ANNISQUAM

Mayer, Mrs. Harriet H.

ATHOL

Bard, Dr. H. E.

AUBURNDALE

Wells, Amos R., Litt.D., LL.D.

BELMONT

Abbot, E. Stanley, M.D.

BOSTON

Adams, Charles Francis
 Adams, Edward B.
 Alger, Cyrus W.
 Allen, Rev. Frederick B.
 Amory, Arthur
 Athletic Association
 Atkins, Edwin F.
 Bailey, Hollis R., A.M., LL.B.
 Balch, Francis N., A.B., A.M., LL.B.
 Bottomly, Robert J.
 Brackett, Jeffrey R., Ph.D.
 Bradley, Mrs. Robert S.
 Brandeis, Louis D., LL.B.
 Brewer, D. Chauncey
 Burbank, Charles E.
 Cabot, Frederick P.
 Capen, Samuel B., M.A., LL.D.
 Carter, Clarence H.
 Carter, George E.

Carter, J. R.

Chase, Harvey Stuart, S.D., C.P.A.
 City Club

City History Club

Clark, Louis M.

Cobb, Charles K.

Cochrane, Alexander

Congregational Library

Cook, Charles S.

Coolidge, J. R.

Cushing, Grafton D., A.B., A.M.,
 LL.B.

Davis, Charles Clafin, S.B., LL.B.

Dewson, George B., A.B.

Eckstein, Miss Anne B.

Edes, Henry Herbert, A.M.

Equal Suffrage Association for Good
 Government

Estabrook, Arthur F.

Eastman, Joseph B.

Eustis, F. A.

Ewing, William C., S.B.

Farnsworth William

Fay, W. Rodman

Filene, A. Lincoln

Filene, Edward A.

Finance Commission

Fisk, Everett O., A.B., A.M.

Fitzpatrick, T. B.

Forbes, J. Murray

Foster, Warren Dunham

French, Herbert F., C.P.A.

Gettemy, Charles F.

Good Government Association

Gould, Marshall H.
 Gray, Mrs. Horace
 Gray, Miss Isa E.
 Gray, John C.
 Guild, Charles E.
 Hall, E. K.
 Hardy, John D., A.B.
 Hartt, Dudley Nickerson, A.B.
 Head, Hon. James M.
 Hemenway, Miss Clara
 Higginson, Henry L.
 Hopewell, John
 Houghton, Clement S.
 Houghton, Miss Elizabeth G.
 Institute of Technology Library
 Jackson, Dugald C.
 Jeffries, William A., A.B.
 Keith, B. F.
 Kimball, David P.
 Kimball, Mrs. D. P.
 King, Delceuvre, A.B.
 Ladd, Miss Emily J.
 Lane, Benjamin C.
 Lasker, Henry, A.B., LL.B.
 Lawrence, Rt. Rev. Wm., D.D.
 Lawrence, William B.
 Lee, Joseph, A.B., A.M., LL.B.
 Lefavour, Henry
 Leverett, George V., A.B., A.M., LL.B.
 Livermore, Joseph P.
 Lowell, Miss Lucy
 Lyman, Arthur T., A.B., A.M.
 Lyman, Miss Mabel
 Maling, Ernest H., A.B.
 Manning, Warren H.
 Mason, Miss E. F.
 Mason, Miss Ida M.
 McCormick, Stanley
 McIlwain, J. F.
 Mead, Edwin D.
 Mero, E. B.
 Minot, Laurence
 Moody, Mrs. Elizabeth D. H.
 Morss, Charles A.
 Munroe, James P., B.S.
 Nichols, Miss Marian C.
 Nutter, George R.

Paine, Robert Treat
 Parkhurst, Lewis, A.B., A.M.
 Pinanski, Abraham E., A.B., LL.B.
 Pink, Louis Heaton, B.A.
 Public Library
 Putnam, James J., M.D.
 Putnam, Mrs. William Lowell
 Rackeman, Charles S.
 Reynolds, Miss A. T.
 Rice, N. W.
 Ritchie, John, A.B.
 Rogers, Miss Annette P.
 Saunders, Charles G., A.B., A.M.,
 LL.B.
 Scovell, Clinton H., A.B., A.M.
 Shattuck, Dr. George Cheever
 Shattuck, Henry L.
 Shaw, Mrs. Henry Lyman
 Shepard, Hon. Harvey N., A.B.
 Shimmin, Miss B.
 Sigilman, Samuel
 Simes, William
 Snyder, F. S.
 Sprague, Dr. Francis B.
 State Library
 Steele, F. R. C., C.P.A.
 Storer, John H., A.B., LL.B.
 Storey, Moorfield, A.M.
 Storrow, James J.
 Strachan, G. Duthie
 Tapley, Miss Alice P.
 Thorndike, Sturgis H., A.B., S.B.
 Twentieth Century Club
 United Improvement Assn.
 Valentine, Robert G.
 Wait, Hon. William Cushing, A.M.
 Ward, Mrs. May Alden
 Ware, Charles P.
 Ware, Miss Mary Lee
 Warner, Joseph B., A.M.
 Wigglesworth, George
 Wilkie, E. A.
 Women's Auxiliary Massachusetts
 C.S.R.A.

BOURNEDALE

Barker, George G.

BROOKLINE

Chandler, Alfred D., A.B.
 Codman, Charles R., A.M., LL.B.
 Elting, Irving, A.B., LL.B.
 Kimball, Miss H. H.
 Kimball, Miss L. S.
 Lincoln, E. S.
 Olmsted, Frederick Law, A.B.
 Olmsted, John C., Ph.B.
 Public Library
 Storey, Miss Susan
 Twombly, John Fogg

CAMBRIDGE

Browne, Harold Frederic
 Dana, Richard Henry, A.B., LL.B.
 Dresser, Edwin M.
 Eliot, Dr. Charles W.
 Hart, Albert Bushnell, A.B., Ph.D.,
 LL.D., Litt.D.
 Harvard University Library
 Holcombe, Arthur N., Ph.D.
 Hull, Reginald Mott, A.B.
 Hurlburt, Mrs. B. S.
 Johnson, Lewis Jerome, A.B., C.E.
 Kennedy, F. Lowell, A.B., S.B.
 Loughead, Miss Sybel E.
 Lowell, President A. Lawrence, LL.D.
 Munro, Prof. William Bennett, Ph.D.,
 LL.D.
 Myers, James J.
 Nolen, John, Ph.B., A.M.
 Piper, William T.
 Pond, Bremer W.
 Pound, Prof. Roscoe, Ph.D., LL.D.
 Pray, Prof. James Sturgis
 Raymond, Theodore H.
 Saltonstall, Mrs. R. M.
 Sheldon, Edward S.
 Taussig, Frank William, A.B., Ph.D.,
 LL.B.
 Taxpayers' Association
 Thorp, Mrs. J. G.
 White, Mrs. M. P.
 Whittemore, Charles
 Wyman, Morrill, Jr.

COHASSET

Bryant, M. L.
 Kellen, William V.

DANVERS

Peabody, George A.

EAST CAMBRIDGE

Carter, Richard B., A.B., A.M.

FALL RIVER

Lincoln, Arba N.

FITCHBURG

Hudson, Gardner K.
 Page, Frank D.

GROTON

Peabody, Rev. Endicott, S.T.D.

HINGHAM

Bradley, Miss Abby A.

HOLYOKE

Bonvouliet, Pierre

JAMAICA PLAIN

Dole, Rev. Charles F.
 Holland, Bert E., LL.B., LL.M.
 Morville, Robert W., Jr.
 Shaw, Mrs. Quincy A.

LEXINGTON

Tower, Miss Ellen M.

LOWELL

Cheney, Miss Blanche A.
 Fisher, Frederic A., A.M.

LYNN

Public Library

MALDEN

Willcox, Mary Alice, Ph.D.

MARSHFIELD HILLS

Nelson, Rev. Henry Wells, S.T.D.

MEDFORD

Public Library

MILTONForbes, Mrs. J. Malcolm
Kidder, Nathaniel T., B.A.S.**NAHANT**

Johnson, Arthur S.

NEW BEDFORDClifford, Charles W.
Francis, James P., C.P.A.
Free Public Library**NORWOOD**

Willett, George F.

PITTSFIELDCooper, George H.
Nickerson, Rev. Thomas W., A.B.,
B.D.**SALEM**Gove, Hon. William Henry, A.B.,
LL.B.
Kelsey, Harlan P.
Little, Mrs. David M.**SHARON**

Griffith, J. Eveleth

SOMERVILLE

Public Library

SOUTHBOROUGH

Sears, Mrs. J. Montgomery

SOUTH HADLEY

Mount Holyoke College Library

SOUTH YARMOUTH

Davis, Charles H.

SPRINGFIELDChapman, Miss Mary D.
City Library Assn.
Green, Samuel M.
Hall, Rev. Newton M., D.D.
Parsons, C. H.
Robinson, John C.
Sternberg, Kurt R.**SWAMPSCOTT**

Albree, Edward C.

READVILLE

Hubbard, Charles J.

ROXBURY

McCaffrey, George Herbert, A.M.

WALTHAM

Carey, Arthur A.

WATERTOWNBrigham, Charles
Free Public Library**WELLESLEY HILLS**Babcock, Miss Mabel Keyes, A.B.,
M.S.
Coman, Miss Katharine
Hill, Miss Mabel
Wellesley College Library**WILLIAMSTOWN**Doughty, Mrs. William Howard
Droppers, President Garrett
Garfield, President Harry A., A.B.,
LL.B.
Mason, Gregory
Williams College Good Government
Club
Williams College Library**WINCHESTER**Murphy, J. Prentice
Zueblin, Charles**WORCESTER**Alden, George I.
Allen, C. L.
Burnham, Charles E.
Clark University Library
Day, Mrs. John E.
Fowler, Rufus B.
Free Public Library
Garst, Julius, M.D.
Logan, Hon. James
Reidy, Maurice F.
Washburn, Chas. G.
Wells, Leslie C.

MICHIGAN**ALBION**

Albion College Library

ANN ARBOR

Reeves, Prof. Jesse S., Ph.D.
University of Michigan

CHARLES

Loud, Henry Kimball, A.B.

CHARLOTTE

Smith, Hon. J. M. C.

DETROIT

Alger, F. M.
Carhartt, Hamilton
Citizens League
Heineman, Hon. David E., Ph.D.,
A.M.
Jenkins, D. J.
Leland, Henry M.
Manchester, William C., A.B., LL.B.
McDonald, James H., A.B., LL.B.
McGregor, T. W.
Nimmo, H. M.
Public Library
Todd, Robert E.
Twentieth Century Club
Webber, R. H.

FLINT

Board of Commerce

McCreery, Fenton R.
Mott, Hon. Charles Stewart

GRAND RAPIDS

Blodgett, John W.
Irwin, R. W.
Municipal Affairs Committee
O'Brien, Hon. Thomas J.
Public Library
Sweet, Hon. Edwin F.
Toot, Roy B.

HARBOR BEACH

Scranton, Mrs. G. G.

KALAMAZOO

Crane, Mrs. Caroline Bartlett
Public Library
Todd, Hon. Albert M.

LANSING

State Library

MARQUETTE

Peter White Public Library

MUSKEGON

Hackley Public Library

YPSILANTI

Hatch, William B., LL.M.
State Normal College

MINNESOTA**DULUTH**

Congdon, Chester A.
Fesler, Bert
Mullin, Henry J., A.B.
Phelps, H. H.
Public Library

MANKATO

Free Public Library

MINNEAPOLIS

Brown, Dan C.
Civic & Commerce Association

Harris, W. L.
Harris, W. S.
Hawley, Newton F., A.B., A.M.
Jones, David Percy
Loring, Charles M.
Lyman, F. W.
Lyman, George R.
Mellis, Pirie & Co.
Peterson, James A.
Public Library
Ross, F. A.
Schaper, William A. Ph.D.
Staley, F. S.

University of Minnesota Library
 Voters' League
 Washburn, Hon. W. D., Jr.
 Woman's Club

ST. CLOUD

Public Library

ST. PAUL

Ames, Charles W., A.B.
 Association of Commerce
 Bets, Louis
 Bishop, Edwin J., LL.B.
 City Club
 Colver, W. B.
 Dean, William B.

Garfield Republican Club
 Geist, Emil
 Keller, Hon. Herbert P.
 Monfort, Frederick D., B.S.
 Public Library
 State Library
 Temple, Herbert M., C.P.A.
 Watson, John J.
 West, William L.

STILLWATER

Public Library

WINONA

Association of Commerce

MISSISSIPPI

GREENVILLE

Sternheim, Rabbi Emanuel

GRENADA

Thomas, J. T.

MISSOURI

COLUMBIA

Loeb, Isidor
 University of Missouri Library

JEFFERSON CITY

Library Commission, Legislative
 Reference Department
 Library Commission

JOPLIN

Free Public Library

KANSAS CITY

Austin, Hon. James H.
 Barton, Dante
 Beardsley, Hon. H. M.
 Berkowitz, W. J.
 Board of Public Welfare
 Borland, William P.
 Bowersock, Justin D., A.B., LL.B.
 Brown, Hon. Darius A.
 City Club
 Cooke, Thornton, A.M.
 Dean, O. H.
 Dickey, Walter S.

Flower, Henry C.
 Haff, Delbert J., A.B., A.M.
 Haskell, H. J.
 Jones, Laurence M.
 Moore, John A.
 Nelson, W. R.
 New, Alexander
 Nichols, J. C.
 Peters, James W. S.
 Public Library
 Ray, Lawrence W.
 Smith, Ernest E.
 Stilwell, A. E.
 Thacher, John H.
 Volker, William
 White, Col. John B.
 Young, Arthur & Co.
 Young, Charles Addams, B.S., M.S.

KIRKSVILLE

First District Normal School

SPRINGFIELD

Stewart, Roscoe

ST. JOSEPH

Commerce Club
Public Library

ST. LOUIS

Aloe, Louis P.
Bass, George A.
Baldwin, Roger N.
Bixby, W. H.
Brock, James E.
Brown, G. W.
Carpenter, George O.
Chauvenet, W. M.
Chubb, Percival
City Club
Civic League
Comer, Charles P.
Davis, Dwight F.
Fiske, George F.
Gundlach, J. H.
Guy, William E., A.B., LL.B.
Hill, William Preston
Jones, Wilbur, A.B., LL.B.

Judson, F. N.
King, Goodman
Koehler, Hugo A.
Mallinckrodt, E.
Markham, George Dickson, A.B.,
LL.B.
Mercantile Library Assn.
Moore, Mrs. Philip N.
Nagel, Hon. Charles
Public Library
Public Library, Municipal Branch
Referendum League of Missouri
Senter, Charles P.
Smith, W. H., Jr.
Spencer, Eugene J.
St. Louis University
Taussig, B. J.
Tuttle, Rt. Rev. Daniel S., D.D.,
LL.D.
Washington University Library
Waterworth, James A.
Werner, Percy, B.S., LL.B.

MONTANA**ANACONDA**

Sackett, C. E., A.B.

LEWISTON

Drinkard, C. A.

BUTTE

Wharton, J. R.

MISSOULA

Public Library

HELENA

Historical & Miscellaneous Library
Public Library

NEBRASKA**LINCOLN**

City Library
Commercial Club
King, Oman J.
Nebraska Legislative Reference
Bureau
Sedgwick, Samuel Hopkins, A.M.
University of Nebraska, Department
of Political Science & Sociology
University of Nebraska Library

LOUP CITY

Kay, David

OMAHA

George, J. E.
Harrison & Morton
Kennedy, J. A. C.
Public Library & Museum
Real Estate Exchange

NEVADA**RENO**

University of Nevada

NEW HAMPSHIRE**ANDOVER**

Ives, Henry G., B.Sc., B.D.

CONCORD

Eastman, Miss Mary C.
Perkins, Miss L. S. W.
Streeter, Mrs. Frank S.
Tibbits, Rev. John Knox

FRANKLIN

Sulloway, A. W.

HANOVER

Dartmouth College Library
Updyke, Frank A., A.B., A.M., Ph.D.

INTERVALE

Schouler, James, LL.D.

MANCHESTER

City Library

NASHUA

Public Library

PORTSMOUTH

Kimball, Miss Martha S.

NEW JERSEY**ASBURY PARK**

Free Public Library

ATLANTIC CITY

Bell, Albert T.
Business League
Leeds, H. W.
Marvel, Emery, M.D.

BAYONNE

Reichhelm, Edward P.
Van Buskirk, De Witt

BURLINGTON

D'Olier, William

CAMDEN

Vieser, Fred, Jr.
Wood, Miss Ellen C.

CAPE MAY COURT HOUSE

Bright, William H.

EAST ORANGE

Free Public Library
Howe, George R.
Woman's Club (Legislative Com.)

ELIZABETH

Board of Trade
Free Public Library
Miller, L. B.

ENGLEWOOD

Munroe, Vernon, A.B.

HADDONFIELD

Archer, F. Morse

HOBOKEN

Alexander, Mrs. A.
Board of Trade
Burhorn, C. Alfred
Free Public Library
Stevens, Richard

JERSEY CITY

Carey Hon. Robert
Chamber of Commerce
Citizens' Federation of, Hudson Co.
Free Public Library
Nicol, Charles H.
O'Mealia, J. F.
Perkins, George F.
Pope, James E.
Ritchie, Ryerson
Stevens, Frank
Wall, Albert C., A.B., M.A.

MADISON

Stoddard, William O.

MONTCLAIR

Montclair Civic Association

MORRISTOWN

Day, Edward A., A.B., LL.B.

Langdon, Woodbury C.

Woodruff, Hon. Francis E., A.B.

NEWARK

Bauermann, William, M.D.

Business Branch

Free Public Library

Gwinnell, William B.

Higbie, James S.

Library Public Service Corporation

Pell, Mrs. Francis

Swayze, Hon. Francis J., A.B., A.M.,
LL.D.

NEW BRUNSWICK

Neilson, Hon. James

Rutgers College Library

OAKLAND

Page, Edward D.

ORANGE

Dennis, Laban, M.D.

Eaton, Charles Edwin

Goodrich, C. C.

Howe, William Read, Ph.B., LL.B.

New England Society of Orange

PASSAIC

Board of Trade

PATERSON

Taxpayers' Association

PLAINFIELD

Bulkley, E. W.

Holliday, Rev. William A., D.D.

PRINCETON

Herring, Donald Grant

Municipal Government Club of
Princeton

Princeton University Library

Spahr, Mrs. C. B.

Willoughby, W. F., A.B.

SUMMIT

Curtis, W. J.

Franklin, Ruford, A.B., A.M., LL.B.

TOMS RIVER

Mott, William J.

TRENTON

LaBarre, George B.

Mackey, Ebenezer, A.B., Pd.D.

Moon, Owen, Jr.

UPPER MONTCLAIR

Baker, M. N., Ph.B., C.E.

WESTFIELD

Tuttle, W. E., Jr.

WEST HOBOKEN

McEwan, George J., LL.B.

WEST ORANGE

Merck, Mrs. George

Yardley, Farnham

NEW MEXICO**RATON**

Crampton, Edwin C.

SANTA FÉ

Clancy, Hon. Frank W., LL.B.

NEW YORK**ALBANY**

Civic League

Culver, Charles M., M.D.

Hun, Marcus T.

Lansing, J. Townsend

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Collins, Henry H.

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- Edmonds, Franklin Spencer, A.M.,
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- Fels, Maurice
- Fels, Samuel S.
- Fleisher, Horace T.
- Foss, Cyrus D., Jr., A.B., LL.B.
- Fotterall, Stephen B.
- Foulke, J. Roberts
- Frank, Isaac W.
- Frazier, W. W.
- Free Library, Government Dept.
- Free Library, Municipal Reference
Dept.
- Free Public Library
- French, Harry B.
- Garrigues, Frederic H.
- Gilpin, Mrs. Hood
- Gordon, Hon. James Gay
- Graser, Ferdinand H., B.S., A.M.
- Gribbel, John
- Gross, Prof. Murray
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- Harper, Clarence L.
- Harris, J. Campbell
- Harris, Mrs. J. Campbell
- Harrison, Charles C.
- Hatfield, Charles J., M.D.
- Hayes, J. H. M.
- Hess, Henry
- Henry, Rev. Alexander, D.D.
- Hering, W. E.
- Hogue, Robert M.
- Hunter, T. Comly,
- Husband, Miss Anna
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- Jenks, Robert D., A.B., LL.B.
- Jenks, Mrs. William Furness
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- Justice, William W.
- Keen, Miss Florence
- Keen, William W., M.D., LL.D.
- Kirkbride, Mrs. Thomas S.
- Law Association of Philadelphia
- Lea, Arthur H., A.B.
- Leaf, Mrs. E. Bowman
- Lewis, Mrs. Charlotte S.
- Lewis, Theodore J.
- Lewis, Wilfred, S.B., M.E.
- Ludington, C. H.
- Lung, Mrs. George Augustus
- Markoe, Mrs. John
- Mason, Edward F.
- McDevitt, John J., Jr.
- Miller, E. Spencer
- Mitchell, Wilson
- Montgomery, Grenville D.
- Morris, Elliston P.
- Morris, Mrs. Wistar
- Museums
- Musselman, D. Paul, B.S.
- Nachod, Julius E.
- Neilson, William D.
- Newhall, George M.
- Oakley, Mrs. Imogen B.
- O'Neill, William C.
- Page, Howard W.
- Page, S. Davis
- Patterson, T. H. Hoge
- Peirce, Harold
- Peirce, Miss Mary B., A.M.
- Pepper, George Wharton
- Perot, Miss E. W. and Miss M. W.
- Philomusean Club
- Pitcairn, John
- Platt, Miss Laura N.
- Plumb, Fayette R.
- Powers, Thomas H.
- Prichard, Frank P.
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LL.B.
- Quick, W. H. W.
- Randolph, Mrs. E.
- Reed, William F. H.
- Reeves, Francis B.
- Richardson, Charles
- Richardson, Mrs. Charles
- Riehle, Fred'k A.
- Roberts, Miss Frances A.
- Roberts, John B., A.M., M.D.
- Rosenbaum, M.
- Rosengarten, Joseph G., LL.D.
- Ross, T. Edward
- Roth, George E.
- Rowe, L. S., Ph.D., LL.D.

Scattergood, Alfred G., A.B.
 Scattergood, J. Henry
 Scull, William Ellis
 Sibley, Miss Florence
 Siegfried, Rev. F. P.
 Smith, Mrs. Marshall E.
 Smith, W. Hinckle
 Starr, Mrs. A. M.
 Stevenson, A. A.
 Taylor, Dr. C. F.
 Taylor, W. R.
 Tyler, W. Graham
 Union League
 University Club
 University of Pennsylvania Library
 Wakelin, Amos
 Wanamaker, John
 White, Rev. Elliot, M.A., B.D.
 White, Thomas Raeburn
 Williams, Ellis D.
 Wilson, Alexander M., A.B.
 Wilson, James L.
 Wilson, Richard E.
 Windle, Frederick Fairlamb
 Winston, John C.
 Wood, Stuart
 Wood, Walter
 Woodruff, Clinton Rogers, A.B.,
 Ph.B., LL.B.
 Woodward, George, M.D.

PHOENIXVILLE

Hartshorne, Rev. Charles H.

PITTSBURGH

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 Allerton, O. H., Jr.
 Board of Trade
 Bradley, John
 Burchfield, A. H.
 Burns, Allen T.
 Carnegie Library
 Carnegie Free Library
 Chamber of Commerce
 Civic Commission
 Coffin, William C.
 Collingwood, David F.

Clause, W. L.
 Demmler, L. F.
 Donner, W. H.
 Dunbar, W. K.
 English, H. D. W.
 Garland, Robert
 George, W. D.
 Giffen, I. L.
 Goehring, John M.
 Gordon, George B.
 Guthrie, Hon. George W.
 Hamilton, William C.
 Harbison, William Albert
 Heeren, Otto
 Heinz, H. J.
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 Holmes, A. V.
 Hornberger, J. B. L.
 Houston, James W.
 Knowles, Morris, S.B.
 Kuhn, W. R.
 Lauder, George
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 Main, Frank Wilbur
 McClintock, Oliver
 Moise, B. C.
 Morrow, E. S.
 Nicola, Oliver P., Ph.B.
 Obernauer, Harold
 Park, D. E.
 Rauh, Marcus
 Shaw, Wilson A.
 Speer, John Z.
 Stevenson, James B.
 Stevenson, William H.
 Taylor, Mrs. Charles L.
 Thaw, Benjamin
 Thaw, J. C.
 Topp, O. M.
 Torrance, F. J.
 University of Pittsburgh
 Wallace, George R., A.B., A.M.
 Watson, D. T.
 Wattles, W. Warren
 Weil, A. Leo
 Wittmer, Henry

READING

Curtis, F. W.
 Derr, C. G.
 Jones, Fred S.
 Merritt, Thomas P.
 Thun, Ferdinand

RED LION

Loucks, S. S.

ROSEMONT

Garrett, John B.

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 Waters, Hon. L. A.
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STATE COLLEGE

Carnegie Library

STEELTON

Reynders, J. V. W.

SOUTH BETHLEHEM

Beekman, Very Rev. Frederick W.
 Stewart, Prof. John L.

RHODE ISLAND**NEWPORT**

Chadwick, Rear Admiral F. E.
 Emmons, Arthur B.
 Tuckerman, Alfred
 Tompkins, Hamilton B., A.B., A.M.,
 LL.B.

PAWTUCKET

Deborah Cook Sayles Public Library
 Jenks, James L.

PEACE DALE

Bacon, N. T.

PROVIDENCE

Barker, Henry A.
 Beneficent Social Institute

SWARTHMORE

Anderson, Mrs. J. Scott
 Brooks, Robert C., A.B., Ph.D.
 Swarthmore College Library

TITUSVILLE

Roberts, Mrs. E. T.

TREICHLERS

Manser, George B.

UNIONTOWN

Ewing, Hon. Nathaniel, A.B., A.M.

WILKES BARRE

Chamber of Commerce
 Jones, Rev. Henry L.
 Kirby, F. M.
 Bennett, R. Nelson
 Reynolds, Dorrance, A.B., LL.B.
 Sharpe, Miss Elizabeth M.
 Woman's Civic Club

YORK

Farquhar, A. B.
 Meisenhelder, Edmund W., Sr.
 Niles, Henry C.

Clark, Harry C.
 Gammell, William
 Gardner, Hon. Rathbone
 Hill, Lester S.
 Howard, Miss Emma L.
 King, Miss Elizabeth G.
 Library Brown University
 Littlefield, N. W.
 Public Library
 Rex, George M.
 Sharpe, Henry D., A. B.
 State Library
 Tillinghast, James

WOONSOCKET

Edwards, Miss Edith
 Harris Institute Library

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Community Club
Wilbur, Walter F., A.B., LL.B.

GREENVILLE

Haynesworth, H. J.
Parker, Thomas F.

SOUTH DAKOTA**BROOKINGS**

State College Library

SIOUX FALLS

Pettigrew, Hon. R. F.

SPEARFISH

Cook, F. L.

TENNESSEE**CHATTANOOGA**

Sadd, W. A., Ph.B.
Montague, Mrs. D. P.

Emery, James Brown
Goodwyn Institute Library
Smith, Bolton
Wright, Hon. Luke E.

KNOXVILLE

Ross, Mrs. Lida M.

NASHVILLE

MacDonell, Mrs. R. W.

MEMPHIS

City Club
Cossitt Library

TEXAS**AUSTIN**

James, Dr. Herman G.
Library, University of Texas
Mezes, S. E., B.A., M.A., Ph.D., D.D.
Potts, C. S., A.M., LL.B.
Wooldridge, Hon. A. P.

HOUSTON

Barden, E. T.
Daly, David, A.B.
Lyceum and Carnegie Library
Rice, Hon. H. B.
Wilson, William A.

DALLAS

Baker, M. N.
Crane, M. M.
Dealey, G. B.
Leonard, Wade B.
Lindsley, Henry D.
Lombardi, C.
Philp, John W.
Public Library
Seay, Harry L.
Titche, Edward

SAN ANTONIO

Boynton, Alexander
Brackinridge, George W.
Carnegie Library
Chamber of Commerce & Business
Men's Association
Franklin, Thomas H.
Geisse, Harold L.

SEGUIN

Young Men's Civic League

GALVESTON

Patten, Frank C.
Smith, R. Waverley, A.B.

VAN VLECK

Scott, E. L.

UTAH**OGDEN**

Carnegie Library

SALT LAKE CITY

L. D. High School

Myers, Aaron

Lawrence, Henry W.

Library, University of Utah

Public Library

Stephens, Frank B., B.S.

Wallace, William R.

VERMONT**BRATTLEBORO**

Holton, Henry D., O.M., M.D.

BURLINGTON

Van Patten, Hon. W. J.

MONTPELIER

Avery, John M.

State Library

VIRGINIA**ALEXANDRIA**

Norton, J. K. M.

CAPE CHARLES

Burbage, Hon. I. J.

CHARLOTTESVILLE

University of Virginia Library

FREDERICKSBURG

Warden, Henry

NEWPORT NEWS

Chamber of Commerce

NORFOLK

City of

Hilton-Rawlings Co.

Johnston, Robert

Purdie, T. S.

Shaw, Lieut. C. P.

Steed, R. E.

Taylor, Capt. W. E.

RICHMOND

Bryan, John Stewart, B.A., M.A.,

LL.B., LL.D.

Business Men's Club

Chamber of Commerce

Dashiell, Mrs. Landon Randolph

Judkins, L. McKensir

Meredith, Mrs. Charles V.

Mitchell, Kirkwood

Pollard, Dr. H. R.

Ricks, J. Hoge, A.B., LL.B.

State Library

Wheelwright, Thomas S.

Y. M. C. A.

SUFFOLK

Pinner, Hon. John B.

THE WARM SPRINGS

Johnston, Miss Mary

WASHINGTON**BELLINGHAM**

Donovan, John Joseph, B.S., C.E.

Handschy, F. F.

EVERETT

Rogers, Rev. Edgar Martin

OLYMPIA

State Library

SEATTLE

Boyer, John E., A.B., LL.B.

Burke, Thomas

Calhoun, Scott
 Clise, Charles F., Ph.B.
 Colman, J. M. Co.
 France, Clemens James, A.B., A.M.,
 Ph.B., LL.B.
 Kirkpatrick, Charles, B.A.
 Lewis, Clancey M., B.S.
 Library, University of Washington
 Municipal League of
 Public Library
 Puget Mill Co.
 Shorrock, E., B.A.
 Smith, J. Allen, A.B., LL.B., Ph.D.
 Taxpayers' League

SPOKANE

Cowles, W. H.
 Fasset, Charles M.
 Long, J. Grier, A.B.
 Public Library
 Strahorn, Robert E.
 White, Aubrey L.

TACOMA

Public Library

WALLA WALLA

Haines, Prof. Charles G.
 Reynolds, Allen H.
 Whitman College, Municipal Ref-
 erence Library

WEST VIRGINIA

GRAFTON

Hechmer, John L.

HUNTINGTON

Neal, George I.

MORGANTOWN

Board of Trade

PARKERSBURG

Murdoch, John. A. C.
 Van Winkle, W. W.

WHEELING

Board of Trade
 Municipal Improvement League
 Scherr, Harry
 Wingerter, Dr. Charles A.

WISCONSIN

APPLETON

Atkinson, C. R., A.M., Ph.D.

FOND DU LAC

Business Men's Association

KENOSHA

Jeffrey, Charles T.

LA CROSSE

Hixon, J. M.
 Public Library

MADISON

Free Library Commission
 Library, University of Wisconsin
 MacGregor, Ford H., A.B.
 Madison Board of Commerce

Montgomery, F. W.

Richmond, T. C.
 Schubert, Hon. J. C.
 Ward, Edward Joshua, M.A.

MANITOWOC

Public Library

MILWAUKEE

Allis, William W.
 Bacon, Edward P.
 Blanchard, C. L.
 Bollenbeck, William J.
 Brumder, William C.
 Butler, John A.
 Chapman, Miss Alice G.
 City Club
 Dreher, H. J., LL.B.

Eldred, Howard S., A.B.
 Frost, Edward W.
 Glicksman, Nathan
 Gugler Lithographic Co.
 Johnson, Paul F., S.B.
 Joys, A. M.
 Kletzsch, Alvin P.
 Loveland, Charles A.
 Mallory, Rev. Charles L., B.D.
 Maxon, Glenway
 McMynn, Robert N.
 Miller, George V.
 Morehouse, Frederic Cook
 Municipal Reference Library
 Norris, Charles W.
 Peterson, Olof
 Public Library
 Roundy, Peckham & Dexter Co.
 Schmidt, Oscar
 Sherman, Dr. Louis
 Standard Paper Co.
 Stern, Walter
 Teachers' Association
 Umbreit, Augustus C., A.M., LL.B.

Upmeyer, William H.
 Vogel, Aug. H.
 Vogel, Fred, Jr.
 Wagner, E. R.
 Wagner, H. A.
 Westminster Civic League
 Whitcomb, Henry F.
 Winkler, Gen. F. C.

RACINE

Crosby, Mrs. William Howard
 Hopkins, W. J.
 Horlick, Hon. A. J.

RIVER FALLS

State Normal School

SHEBOYGAN

Rowlands, David Dwight

SUPERIOR

Public Library

WENATCHEE

Gunn, Arthur

WYOMING

LARAMIE

Duniway, Prof. C. A., Ph.D.

RIVERTON

Civic Improvement Club

CANADA

ALBERTA

CALGARY

Lambert, H. E.
 Public Library

EDMONTON

Library, Province of Alberta

BRITISH COLUMBIA

VANCOUVER

Corporation of Burnaby
 Shaw, Alfred

VICTORIA

Scholefield, E. O. S.

MANITOBA

WINNIPEG

Brock, J. H.
 Harris, John Walter
 Hunt, Theodore A.
 Provincial Library
 Roland, Charles F.

NEW BRUNSWICK

ST. JOHN

Walker, Dr. T. D.

NOVA SCOTIA

HALIFAX

Harris, Reginald V., B.A., M.A.

ONTARIO**COBALT**

Jones, Tom R., B.Sc.

FORT WILLIAM

Dawson, P. H. B.

O'Donnell, W. K.

SAULT STE. MARIE

Simpson, T. E.

ST. THOMAS

Municipal Association

TORONTO

Anderson, A. J.

Armstrong, W. S. B.,

Boulton, Miss Constance N.

Burgess, A. E.

Chambers, C. E.

Clarke, L. H.

Flavelle, J. W.

Gourlay, R. S.

Hocken, Hon. H. C.

Huestis, Mrs. A. M.

Hynes, J. P.

Locke, George H.

McCarthy, J. O.

Mills, S. Dillon

Municipal Improvement Assn.

Murray, G. M.,

Ontario Legislative Library

Principal, High School of Commerce
and Finance

Smith, R. Home

Spence, F. S.

Suteliffe, John I.

University of Toronto Library

Weston, George, Alderman

Wickett, S. Morley

OTTAWA**OTTAWA**

Carnegie Library

Deputy Minister of Labor

Library of Parliament

Machado, José A., A.B.

McNeill, E. R.

Southam, H. S.

QUEBEC**GRAND MERE**

Chahoon, George, Jr.

MONTREAL

Asselin, Oliver

Brutinel, R.

City Improvement League

Lighthall, Hon. W. D.

McGill University Library

Mitchell, Victor E.

Montet, Edmond

Morgan, James

Smith, F. Clifford

Todd, Frederick G.

Union of Canadian Municipalities

QUEBEC

Board of Trade

Thorn, F. C.

SHERBROOKE

Board of Trade

VALLEYFIELD

Joron, R. S.

VERDUN

Hadley, Henry

SASKATCHEWAN**REGINA**

Bayne, John Norman

Legislative Library

WEYBURN

Johnson, Charles A.

